socionext

1Q FY2025/3
Consolidated
Financial Results

July 31, 2024 Socionext Inc.

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Cautionary Note Regarding "Design Win Amount" and "Design Win Balance"

Cautionary Note Regarding "Design Win Amount" and "Design Win Balance"

The calculation of "Design Win Amount" and "Design Win Balance" involves a considerable degree of future estimation and subjective judgment, including assumptions regarding development plans, development costs, NRE revenues, per-unit prices and estimated future product sales volumes as well as the estimated lifespan and likelihood of cancellation of particular products. Product sales volumes are estimated based on preliminary customer indications of volume as well as our own projections made using historical customer transaction data, third-party market data and other factors while restrictions on the available manufacturing capacity for our products are not fully taken into account. In connection with analyzing our net sales and determining our design win balance, we take into account whether any customer demand constitutes "special demand," a term we use to refer to short-term customer demand resulting from stockpiling and other activities that do not reflect current underlying demand. We determine whether any given demand is special demand on a case-by-case basis at our own discretion based on our assessment of a variety of factors related to the demand in question. As a result, amounts that we identify as special demand may not be objectively accurate in light of such definition of "special demand." We believe that it is appropriate to exclude such short-term "special demand" amounts from our design win balance because the design win balance is intended to serve as an index to evaluate and analyze our long-term revenue trends. In terms of our net sales, net sales that are attributable to "special demand" should be viewed as short-term inflated demand that may be front-loading longer-term demand, and thus such sales should be appropriately deemphasized when analyzing historical and future trends in our results of operations. While "Design Win Balance" is not impacted by the occurrence or the amount of "special demand," it can fluctuate by reflecting changes in assumptions for forecasts of demands except for "special demand." We may change our calculation method for "Design Win Amount" and "Design Win Balance" and have done so in the past, and thus a direct period-to-period comparison may not be meaningful beyond describing general trends over an extended period. Design win information is calculated on a management accounting basis and is formulated and used internally for management's assessment of business performance and strategic initiative planning. Due to our relatively short operating history under our new business model and the extended period of time before a design win contributes to our product revenue, we have limited financial data that can be used to evaluate our business and future prospects, and our management believes that our operating results in recent fiscal years may not be indicative of our future performance. We present design win information for reference purposes only. You should not place undue reliance on design win information presented herein. Please refer to page 2 of this presentation regarding certain risks associated with forward-looking statements.



Consolidated Financial Results for the 3 Months Ended June 30, 2024

Actual Consolidated Financial Results1Q FY25/3 Results

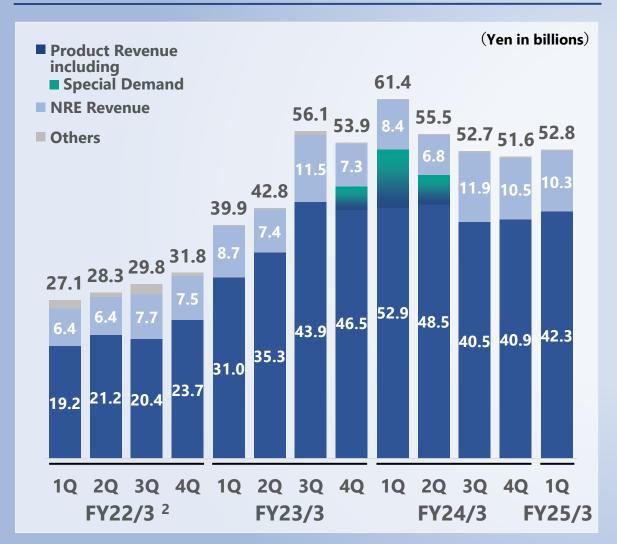


1Q FY25/3 Consolidated Statements of Income

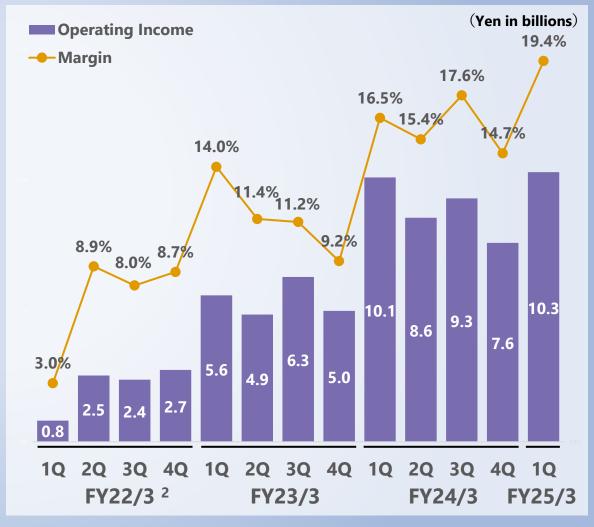
							(Yen i	n billions)
			FY24	/3		FY25/3		
		1Q	2Q	3Q	4Q	1Q	YoY	YoY %
Net Sales		61.4	55.5	52.7	51.6	52.8	-8.7	-14.1%
	Product Revenue	52.9	48.5	40.5	40.9	42.3	-10.6	-20.1%
	NRE Revenue	8.4	6.8	11.9	10.5	10.3	1.9	23.1%
	Others	0.1	0.2	0.2	0.2	0.2	0.0	24.0%
Cost of Sales		34.5	28.2	24.6	23.9	22.9	-11.5	-33.5%
	Product Cost Ratio	65.2%	58.2%	60.8%	58.4%	54.3%		
Selling, General an Expenses	d Administrative	16.8	18.7	18.8	20.2	19.6	2.7	16.2%
	R&D	12.2	12.5	13.6	15.0	15.0	2.8	23.0%
	SG&A (excluding R&D)	4.7	6.3	5.1	5.1	4.6	-0.1	-1.5%
Operating Income		10.1	8.6	9.3	7.6	10.3	0.2	1.5%
	Margin	16.5%	15.4%	17.6%	14.7%	19.4%		
Profit		8.0	7.3	5.0	5.8	7.6	-0.4	-4.8%
	Margin	12.9%	13.2%	9.5%	11.3%	14.3%		
FX Rate (USD/JPY)		137.4	144.6	147.9	148.6	155.9		

Quarterly Net Sales and Operating Income

Net Sales¹



Operating Income¹



^{1.} The quarterly figures are highly volatile and may fluctuate significantly from quarter to quarter as they are greatly affected by the development status of individual projects.

^{2.} Quarterly financial results of FY 22/3 are unaudited and unreviewed by external auditors

Details of 1Q FY25/3 Financial Results - YoY Changes

Net Sales & Operating Income

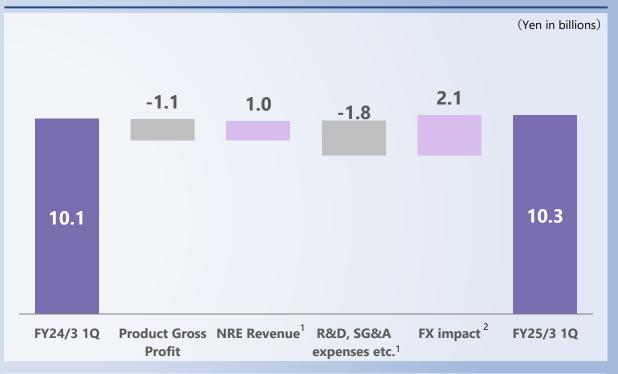




<Net sales> YoY -8.7bn yen (-14.1%)

- ➤ Product revenue -10.6 bn yen (FX impact +4.3 bn yen)
- ➤ NRE revenue +1.9 bn yen (FX impact +1.0 bn yen)
- ➤ Depreciation of Japanese yen +5.3 bn yen (USD/JPY 137.4→155.9)

Operating Income YoY Analysis



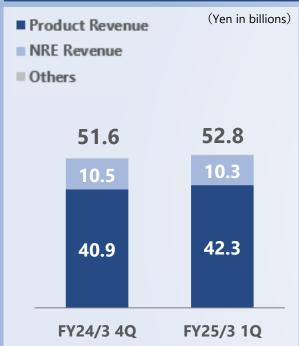
<Operating income> YoY +0.2 bn yen (+1.5%)

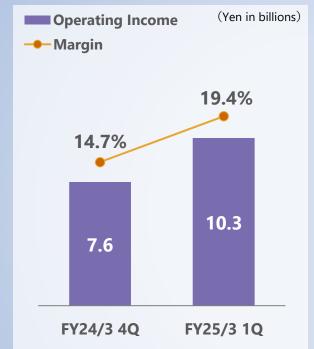
- ➤ Decrease in gross profit from product revenue -1.1 bn yen
- ➤ Increase in NRE revenue +1.0 bn yen
- ➤ Increase in R&D, SG & A, etc. -1.8 bn yen
- ➤ Depreciation of Japanese yen +2.1 bn yen

NRE expense roughly equivalent to NRE revenue is eventually recorded within R&D costs and fully deducted from Operating Income. Accordingly, NRE may not directly contribute to an increase in Operating Income for a particular period.

Details of 1Q FY25/3 Financial Results - QoQ Changes

Net Sales & Operating Income

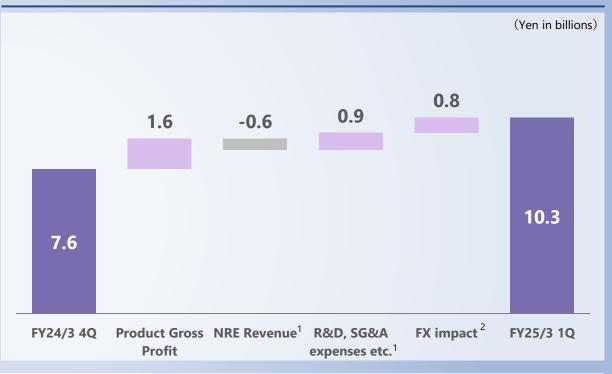




<Net sales> QoQ +1.2 bn yen (+2.3%)

- ➤ Product revenue +1.4 bn yen (FX impact +1.7 bn yen)
- ➤ NRE revenue -0.2 bn yen (FX impact +0.4 bn yen)
- ➤ Depreciation of Japanese yen +2.1 bn yen (USD/JPY 148.6→155.9)

Operating Income QoQ Analysis



<Operating income> QoQ +2.7 bn yen (+35.7%)

- ➤ Increase in gross profit from product revenue by product cost ratio improvement +1.6 bn yen
- ➤ Decrease in NRE revenue -0.6 bn yen
- ➤ Decrease in R&D, SG & A, etc. +0.9 bn yen
- ➤ Depreciation of Japanese yen +0.8 bn yen
- 1. NRE expense roughly equivalent to NRE revenue is eventually recorded within R&D costs and fully deducted from Operating Income. Accordingly, NRE may not directly contribute to an increase in Operating Income for a particular period.

Consolidated Balance Sheet (As of June 30, 2024)

			(Yen in billions)
	As of Mar.31,2024	As of Jun.30,2024	Change
Total Assets	186.8	177.9	-8.9
Total Current Assets	138.9	136.0	-2.9
Cash on-hand and in banks	69.7	69.1	-0.7
Accounts receivable-trade	35.3	37.8	+2.5
Inventories ¹	25.5	21.9	-3.6
Accounts receivable-other	2.9	1.6	-1.3
Total non-Current Assets	47.9	41.9	-6.0
Total Liabilities	55.8	42.8	-13.0
Total Current Liabilities	53.1	40.1	-13.0
Accounts payable-trade	15.8	16.0	+0.3
Accounts payable-other	9.3	9.0	-0.3
Liabilities related to changeable subcontracting	9.3	5.2	-4.1
Total Net Assets	131.0	135.1	+4.0
Shareholders' Equity Ratio	70.1%	75.8%	

Cash on Hand and in Banks



Inventories



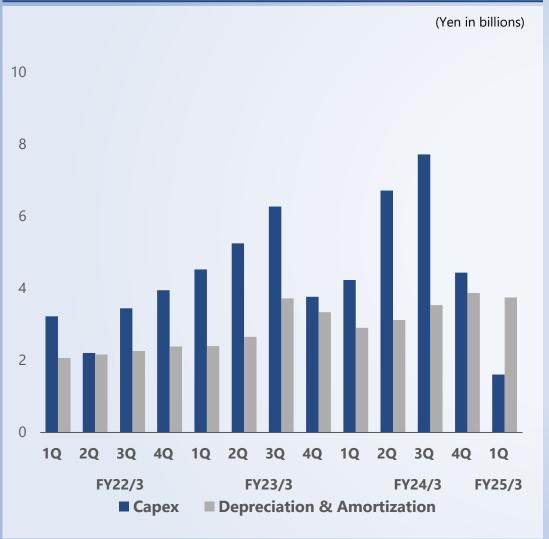
- * From this fiscal year, sum of "Customer reserved inventory" and "Regular inventory" is disclosed as "Inventory"
- * Inventory turnover months =
 Ratio of "inventories balance" and "Cost of Sales average of forecast for next 3 months"

^{1.} Inventories consist of finished goods and work in process

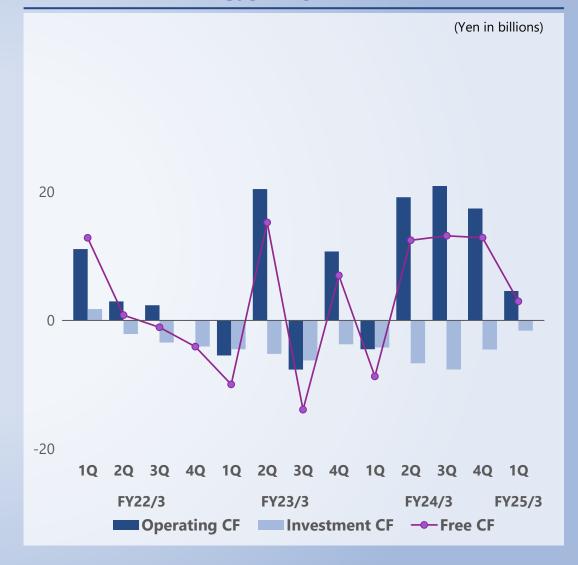
^{2.} Regular inventory turnover months = Ratio of "ordinary inventories balance" and "Cost of Sales average of forecast for next 3 months"

Capex-Depreciation & Amortization / Cash Flow

Capex¹-**Depreciation** & Amortization²



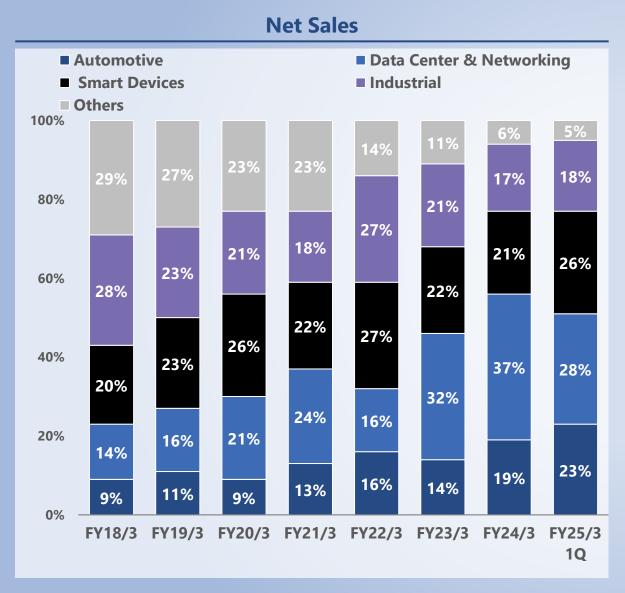
Cash Flow²



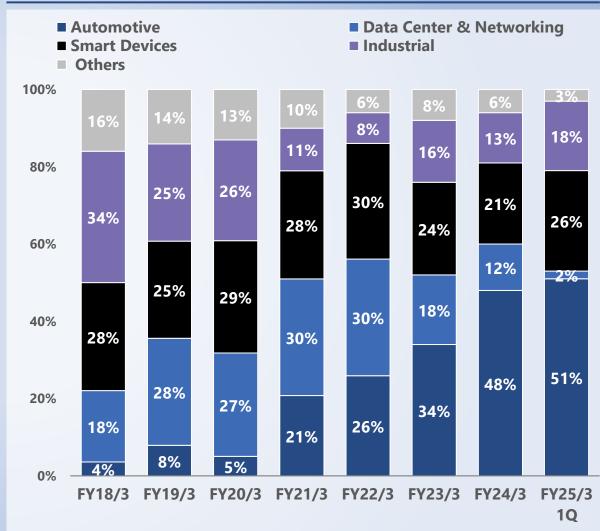
^{1.} Capex: Purchases of PP&E + purchase of intangible assets

^{2.} Quarterly financial results of FY 22/3 are unaudited and unreviewed by external auditors

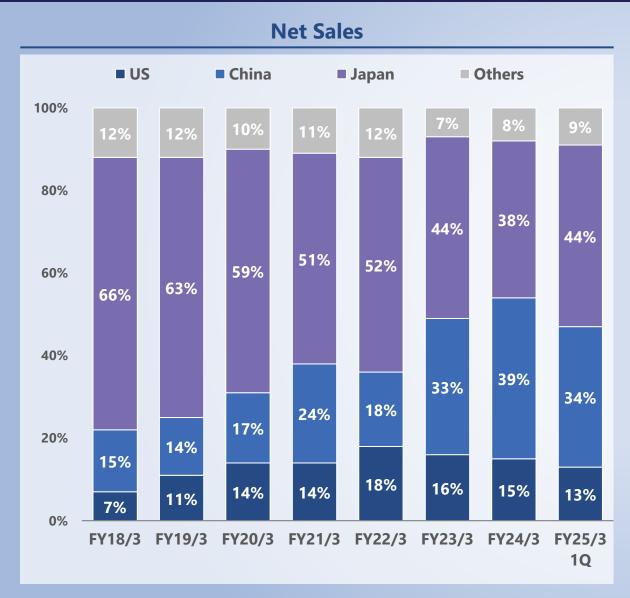
Breakdown by Application Market



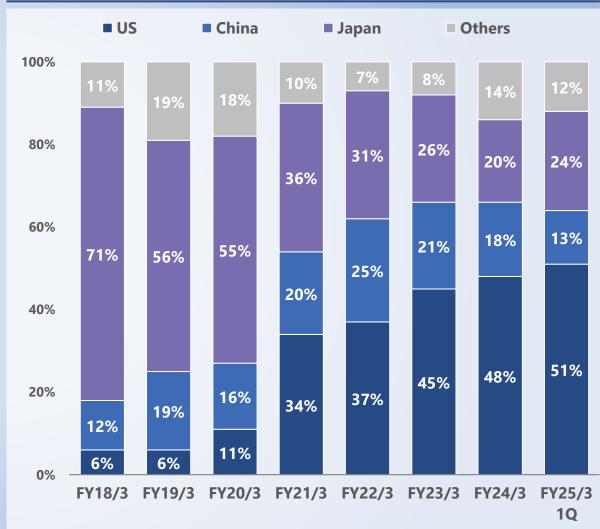
NRE Revenue



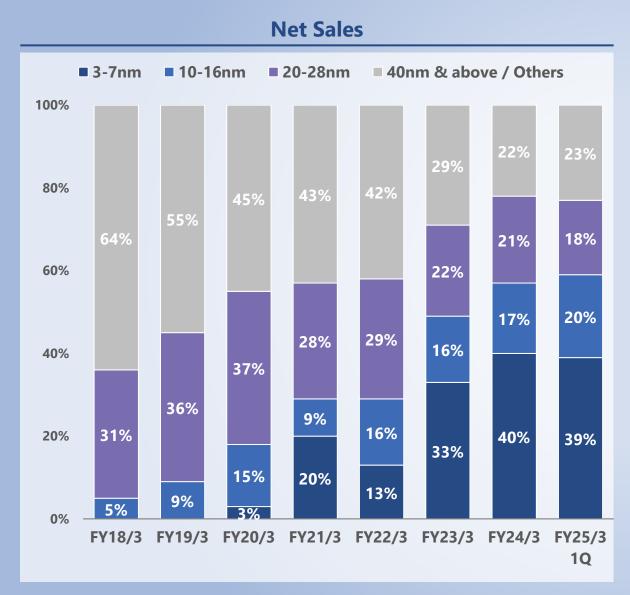
Breakdown by Geographic Region



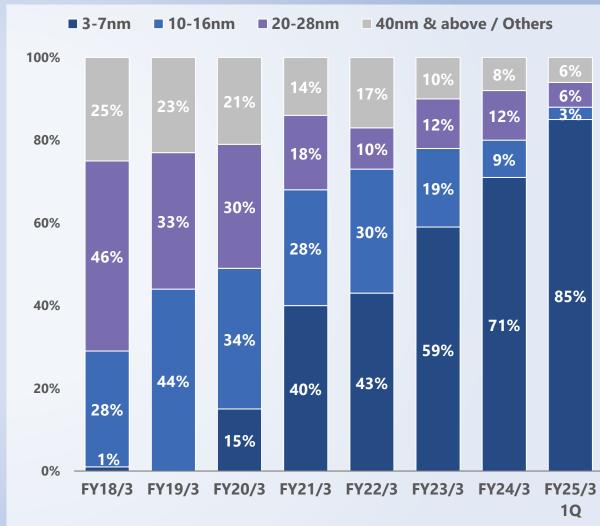
NRE Revenue



Breakdown by Process Node



NRE Revenue



Consolidated Statements of Income

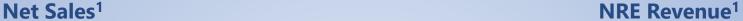
(Yen in billions)	FY21/3	FY22/3	FY23/3	FY24/3	FY25/3 1Q
Net Sales	99.7	117.0	192.8	221.2	52.8
% YoY	-3.7%	+17.3%	+64.7%	+14.8%	-14.1%
Product Revenue	73.1	84.6	156.8	182.9	42.3
NRE Revenue	23.0	28.1	34.9	37.6	10.3
Other Revenue	3.6	4.3	1.1	0.8	0.2
Cost of Goods Sold	(43.2)	(49.8)	(103.9)	(111.2)	(22.9)
Gross Profit	56.5	67.3	88.8	110.0	29.8
% Margin	56.7%	57.5%	46.1%	49.7%	56.5%
% Product Gross Margin	40.1%	41.1%	33.7%	39.2%	45.7%
R&D	(39.2)	(43.2)	(49.3)	(53.3)	(15.0)
Selling, General and Administrative Expenses (excl. R&D)	(15.8)	(15.6)	(17.8)	(21.2)	(4.6)
Operating Income	1.6	8.5	21.7	35.5	10.3
% Margin	1.6%	7.2%	11.3%	16.1%	19.4%
Non-Operating Income	0.4	0.6	1.8	1.6	0.5
Profit before Income Taxes	2.0	9.1	23.4	37.1	10.8
Income Taxes	(0.5)	(1.6)	(3.7)	(11.0)	(3.2)
Profit	1.5	7.5	19.8	26.1	7.6
% Margin	1.5%	6.4%	10.3%	11.8%	14.3%
FX Rate (USD/JPY)	106.1	112.4	135.5	144.6	155.9

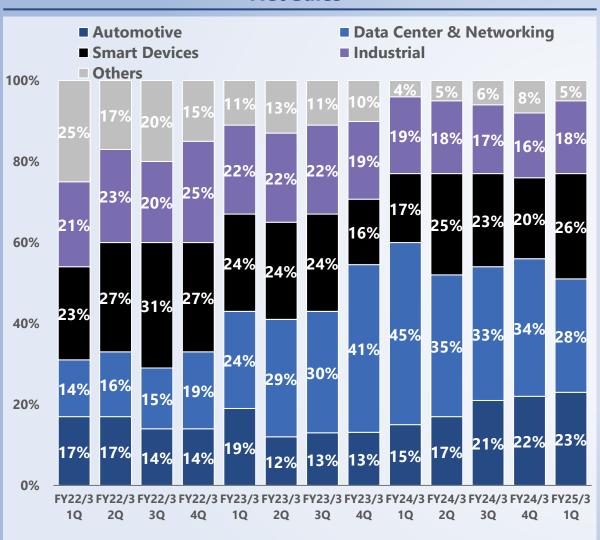


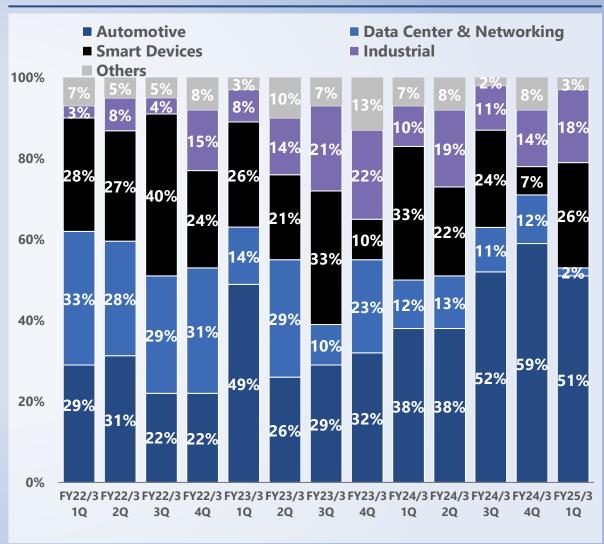
(Yen in billions)	FY21/3	FY22/3	FY23/3	FY24/3	FY25/3 1Q		FY21/3	FY22/3	FY23/3	FY24/3	FY25/3 1Q
Assets						Liabilities and Equity					
Cash on-hand and in banks	42.7	46.3	45.1	69.7	69.1	Accounts Payable-trade	12.0	16.6	23.4	15.8	16.0
Accounts receivable-trade, net	28.6	25.1	40.8	35.3	37.8	Accrued Expenses	7.4	6.9	30.3	18.2	13.5
Inventories ¹	6.7	16.4	47.7	25.5	21.9	Others	1.9	3.9	28.6	19.1	10.6
Others	2.6	2.9	22.4	8.4	7.2						
Total Current Assets	80.6	90.6	156.1	138.9	136.0	Total Current Liabilities	21.3	27.4	82.3	53.1	40.1
Property, Plant and Equipment	8.9	11.6	17.2	21.8	20.0	Total Non-current Liabilities	1.3	1.4	1.7	2.7	2.8
Reticle	3.7	4.7	5.6	8.1	7.1	Total Liabilities	22.6	28.8	84.1	55.8	42.8
Others PP&E	5.2	6.9	11.6	13.7	12.9	Common Stock	30.2	30.2	30.2	32.7	32.7
Intangible Assets	11.6	12.2	13.0	18.5	17.4	Capital Surplus	30.2	30.2	30.2	32.7	32.7
Deferred Tax Assets	2.3	3.1	6.9	6.7	3.5	Retained Earnings	21.4	28.9	48.6	63.6	66.7
Others	0.9	0.8	0.8	0.9	1.0	Others	(0.1)	0.3	0.8	2.1	2.9
Total Non-current Assets	23.7	27.8	37.9	47.9	41.9	Total Equity	81.7	89.6	109.9	131.0	135.1
Total Assets	104.2	118.4	193.9	186.8	177.9	Total Liabilities and Equity	104.2	118.4	193.9	186.8	177.9

^{1.} Inventories is calculated as the sum of "Finished goods" and "Work in progress"

Breakdown by Application Market (Quarterly Ratios)



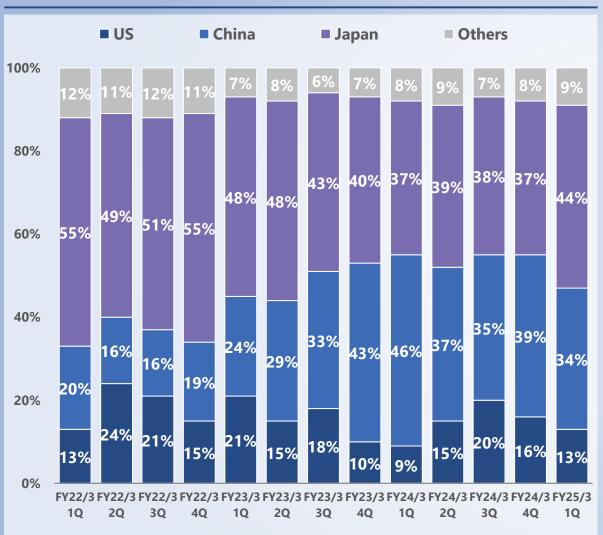




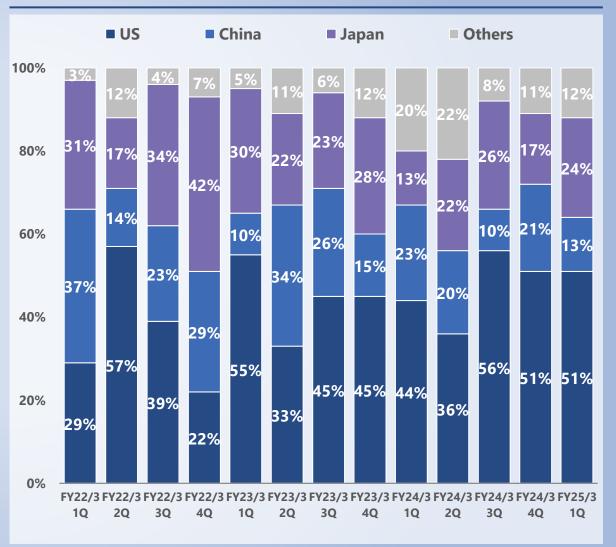
^{1.} The quarterly ratios are highly volatile and may fluctuate significantly from quarter to quarter as they are greatly affected by the development status of individual projects.

Breakdown by Geographic Region (Quarterly Ratios)





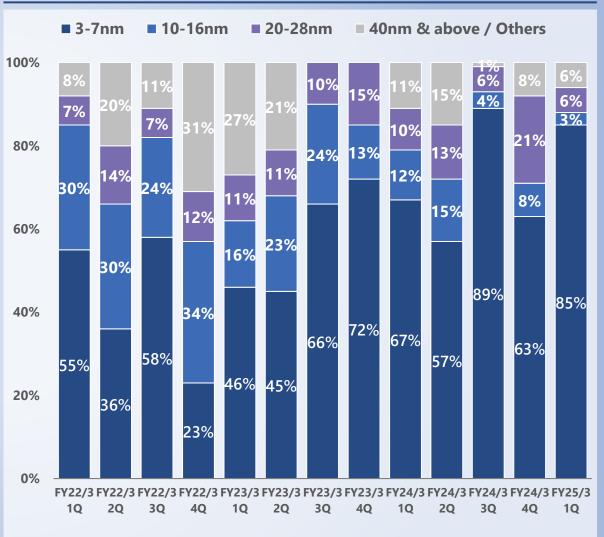
NRE Revenue¹



Breakdown by Process Node (Quarterly Ratios)



NRE Revenue¹



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Following slides are repeated materials from FY 24/3 financial results presentation



Repeated material from FY24/3 (Partially Updated¹)

(Yen in billions)

	FY2024/3	FY2025/3		
	Full Year Results	Full Year Forecast as of April 2023	YoY	YoY %
Net Sales	221.2	200.0	-21.2	-9.6%
Operating Income	35.5	27.0	-8.5	-24.0%
Margin	16.1%	13.5%	-2.6%pt	
Profit	26.1	19.5	-6.6	-25.4%
Margin	11.8%	9.8%	-2.0%pt	
Basic Earnings per Share ^{1,3}	148.39yen	108.92yen		
Dividends per Share ^{2,3}	48.00yen	50.00yen		
FX Rate (USD/JPY)	144.6yen	130.0yen		

The FX rate sensitivity for the FY25/3 forecast is assumed to be approx.1.2 billion yen for net sales, and approx. 325 million yen for operating income to a 1 yen change against US dollar. The impact on other currencies is assumed to be negligible.

^{1.} Figure of "Basic Earnings per Share" in FY2025/3 Full Year Forecast has been revised to reflect the change in the number of shares since April 2024.Calculations are based on 176,119,044 shares for FY2024/3 Full Year Results, and 178,924,151 shares for FY2025/3 Full Year Forecast as of July 2024. This change is due to an exercise of stock option.

^{2.} Estimated dividends per share for FY2024/3 was 42.00yen as of the end of April, 2023 and 46.00yen as of the end of October, 2023.

^{3.} Actual and forecasted basic earnings per share and dividends per share were calculated based on the number of shares after the five-for-one stock split. Socionext conducted a five-for-one stock split of common stock owned by shareholders listed or recorded in the final shareholder register as of December 31, 2023.

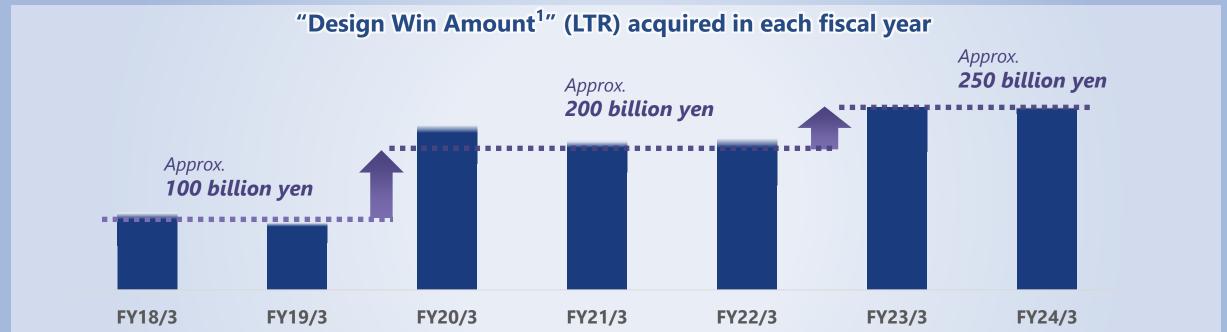
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Overview

- Breakdown of Design Win
- Outlook of Future Growth and Market Trend



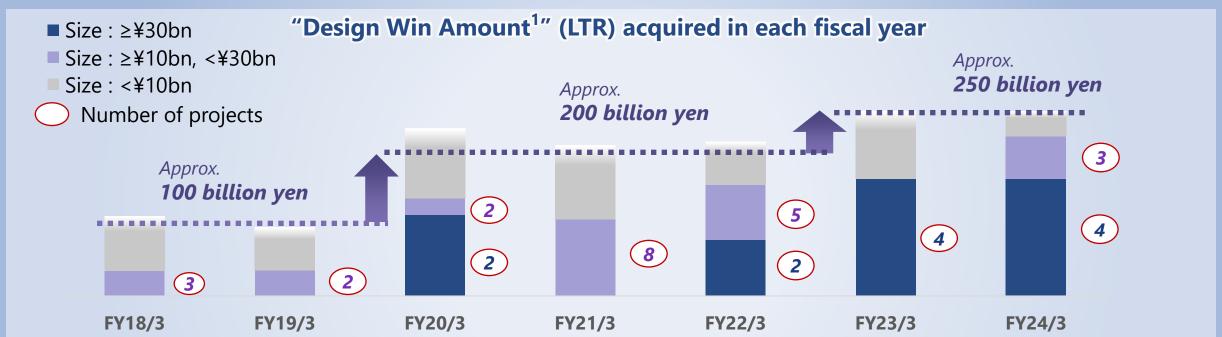
"Design Win Amount¹" has more than doubled through transformation since 2018
 The amount was at level of 250 billion yen in FY24/3 following FY23/3



We do not update the "design win amount" for any changes in circumstances that we become aware of after such period-end date. Those changes include: (1) recognition of revenue relating to such projects or any other subsequent changes in the development process, estimated sales volumes, unit prices, available manufacturing capacity or other factors that occur, and (2) any subsequent cancellation of projects. For example, certain projects in primary areas reflected in the "design win amount" for FY20/3, FY21/3 and FY22/3 suffered from subsequent cancellations that accounted for around 20%, respectively, of the relevant "design win amount" shown in the graph above. However, the "design win amount" corresponding to subsequent project cancellations for FY20/3, FY21/3, FY22/3, FY23/3 and FY24/3 were more than offset by the effects of increases in actual or newly estimated unit prices or volumes with respect to some of the projects compared to our original expectations, and thus the retrospective "design win" amounts for such years after taking these subsequent effects into consideration would show a mostly same level to our original expectations. There have been no significant subsequent cancellations regarding the design win amount for the fiscal year ended March 31, 2023, and ended March 31, 2024, although there can be no assurance that cancellations will not occur in the future with respect to design win amounts for such fiscal year or any prior fiscal year. A foreign exchange assumption of 1USD=100JPY has been used with respect to all seven periods set forth in the above graph.

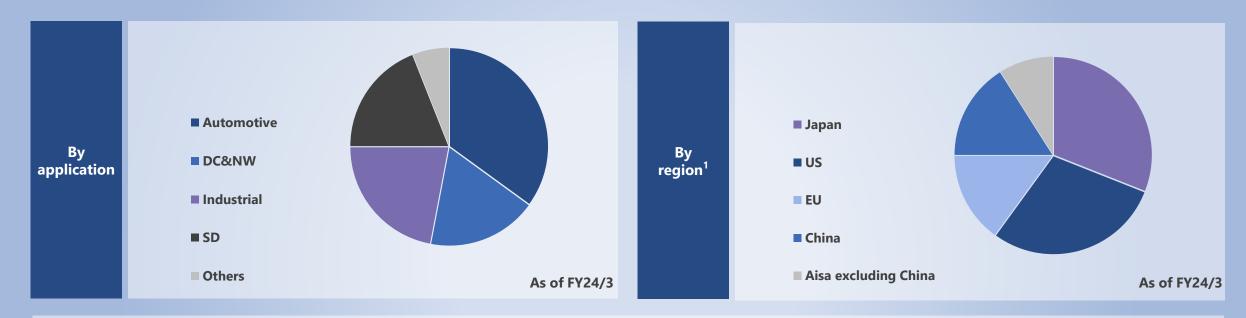
1. The life-time revenue (or LTR) of the "design win amount" for a particular period reflects our expectations as of the end of such period, based on various estimations and assumptions that we believe to be reasonable at such time, regarding the total future revenue from the design win projects that were acquired during such period, many of which involve a considerable degree of subjective judgment. Actual revenues could differ, and our expectations regarding future revenues could change after such period-end date, due to various factors such as subsequent cancellations, changes in the development process and costs, actual revenues earned, changes regarding sales volumes and product durations, price changes, changes in our manufacturing capacity and the impact of foreign exchange fluctuations, among others. In addition, we continue to refine our estimation methods without retroactively updating past-period amounts. As a result of the foregoing, a direct period-to-period comparison may not be meaningful beyond describing general trends over extended periods. Refer to pages 3.

Large-scale Design Wins have been increasing both in numbers and total amounts
 Significant portion of future product shipments is expected to come from large-scale projects, which will improve our business efficiency



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- "Automotive" and "US" increased respectively following the recent strong design wins
- Design Win Balance in "Data Center & Networking" expected to increase, as new business in US is in progress
- Sales in each category expected to grow in a balanced manner in the mid-term, aligned with the composition of Design Win Balance
- Demand for Solution SoC business in "Industrial" is increasing from previously expected level;
 Ratio of "Industrial" in the Design Win Balance remains at previous level
 - * "Industrial" has been separated from "Others" as an independent category

1 "Geographic region" is calculated based on the regional companies of Socionext

Smart Devices

Mar-23

Mar-24

In FY2024/3, Design Win Balance¹ from "Automotive" and "Smart Devices" increased.

Mar-23

Data Center & Networking

Design Win Balance in "Data Center & Networking" expected to increase, as new business in US is in progress



Industrial

Mar-23

Mar-24

1. "Design win balance" represents our estimates of remaining accumulated "design win amount" that is associated with projects that are active as of a particular date. "Design win balance" thus reflects certain subsequent developments after the end of the period in which such design win was acquired up until the relevant balance date, including (1) recognition of revenue relating to such projects or any other subsequent changes in the development process, estimated sales volumes, unit prices, available manufacturing capacity or other factors that occur, which could either increase or decrease "design win balance" and (2) any subsequent cancellation of projects. For example, certain projects in primary areas reflected in the "design win amount" for FY20/3, FY21/3 and FY22/3 suffered from subsequent cancellations that accounted for around 20%, respectively, of the relevant "design win amount" shown in the graph above. However, the "design win amount" corresponding to subsequent project cancellations for FY20/3, FY21/3, FY22/3, FY23/3 and FY24/3 were more than offset by the effects of increases in actual or newly estimated unit prices or volumes with respect to some of the projects compared to our original expectations, and thus the retrospective "design win" amounts for such years after taking these subsequent effects into consideration would show a mostly same level to our original expectations. There have been no significant subsequent cancellations regarding the design win amount for the fiscal year ended March 31, 2023, and ended March 31, 2024, although there can be no assurance that cancellations will not occur in the future with respect to design win amounts for such fiscal year or any prior fiscal year. A foreign exchange assumption of \$1=\text{\text{\$\text{

Mar-24

2. Major non-Japanese customers are listed.

Mar-23

3. Projects include development of test chips commissioned by external parties.

Mar-24

Automotive

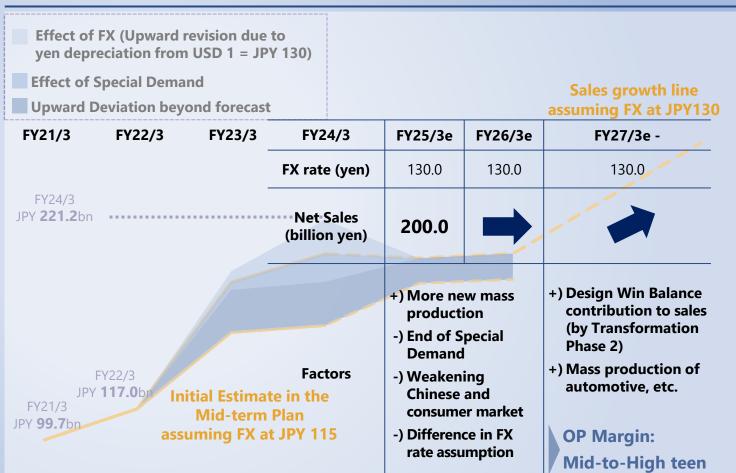
■ While expansion of new mass production continues, Net Sales will possibly be flat or slightly decrease in FY25/3 and FY26/3, due to end of Special Demand and weakening of Chinese and consumer markets → Another growth acceleration will follow driven by new mass production in automotive and other areas

Sales growth mechanism



- Actual net sales increased due to the special demand and other upward deviation
- Without these temporary factor, new mass production sales are expected to grow steadily with design win balance

Net sales achievement and forecast²



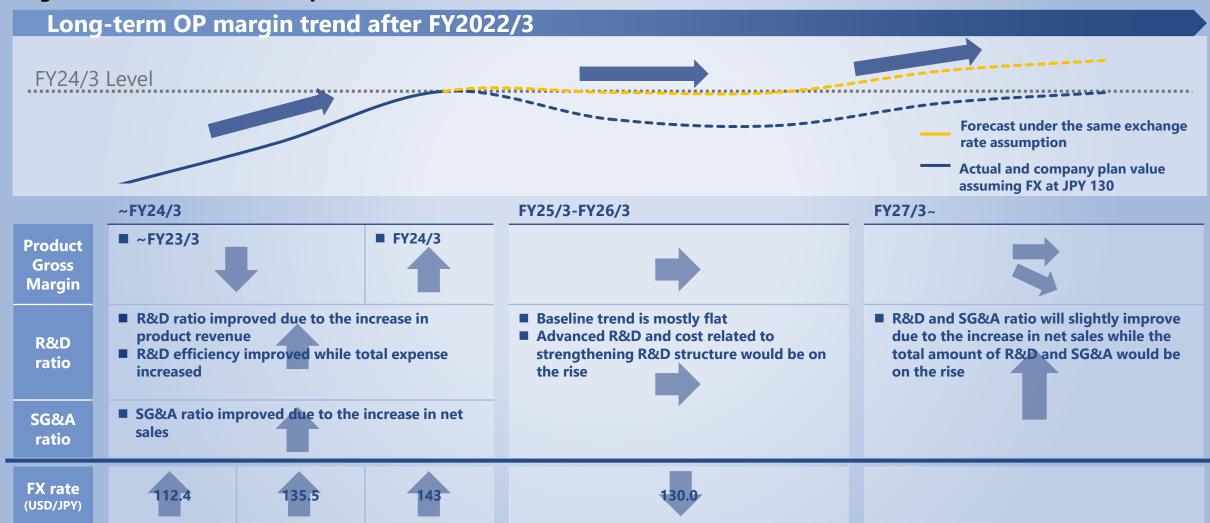
Refer to page 3

^{2.} Net sales for FY21/3 and FY22/3 was based on the actual FX rate the time. The upper line chart assumes FX rate of USD 1 = JPY 130 in and after FY23/3 for the purpose of comparison between the current and long-term growth trend.

The lower line chart was net sales estimate in the mid-term plan recalculated with an assumption of USD 1 = JPY 115. Upward deviation is calculated using this recalculated net sales estimate. Please note that the actual mid-term plan assumed FX rate of JPY 115 except for FY23/3 with an assumption of JPY 125.

^{8.} This slide is from the Q2 FY24/3 financial results presentation, with updated FY24/3 results and revised exchange rates for FY25/3 and beyond.

 OP margin has shown improvement in recent years, and while it may temporarily remain flat, it is expected to grow again due to the increase in product revenue



Market Trend, Background of FY25/3 Forecast and Outlook for FY26/3 & Beyond

Repeated material from FY24/3

Market trend and Design win



Automotive

Innovation continues for ADAS (Advanced Driver Assistance System) and AD (Autonomous Driving)

- Demand is strongly active for HPC, in addition to zone architecture and sensing SoCs
- Business opportunities continue to be active



Data Center & Networking

Demand growing for DC & NW and cloud service SoCs, due in part to increasing demand for generative Al

 New business opportunities for data center active in the US



Smart Devices

- Demand for new technologies in smart devices area continues to be strong due to expanding use of Al
- Business opportunities active with advanced customers, in applications including computer vision, AR etc.



Industrial

- Demand expanding for Solution SoC with advanced technologies in industrial applications, due to expanding use of Al and networking
- Business opportunities increasing, for FA, and measurement equipment, as well as for custom SoCs using RF-CMOS technologies

FY25/3 forecast

Product Revenue

Overview

- Sales from new mass production will increase significantly compared to FY24/3 (accounting for 10% of total product sales)
- Total product revenue in real terms will be flat or slightly lower than FY24/3, due to end of "special demand" in China and decline in office and FA equipment due to changes in the market environment

Application market

- Automotive business will remain steady
- Demand for existing Smart Device business will increase
- Slight decrease in office and FA equipment due to inventory adjustment
- Demand for large-scale SoCs will drive demand for testers
- "Special demand" for the China network business will decrease by about 15bn yen from FY24/3 (back to initially projected level)

Geographic region

- China: "Special Demand" will decrease

 New mass production for Automotive will increase
- US: Smart Devices and Industrial will increase
- Japan: Industrial (office, FA) will decrease

NRE revenue

- Moderate increase in line with increase in Design Wins
- Steady design wins expected from Automotive and Industrial for Al functionality, as well as from Data Center business opportunities

Operating Income

 Operating Income will decrease from FY24/3, Due to decrease in product GP due to lower product sales while maintaining the manufacturing cost rate and Increase in R&D for active investment for leading-edge technologies

FX Assumptions

1USD=130JPY

FX sensitivity (Sales): approx. 1.2 billion yen

FX sensitivity (OP): approx. 325 million yen

FY26/3 & beyond outlook

Product Revenue

- FY26/3: Same level as FY25/3 or slightly lower
 - Sales increase from new mass production is expected to continue (same level as FY25/3)
 - Sales from China network business ("special demand" ended / some contributed to revenues ahead of schedule) will decrease, returning to initially projected level
- Demand for consumer electronics is expected to weaken in the near term

• FY27/3 & beyond:

- With design wins acquired in FY20/3~23/3 at 200 billion yen and current level of design wins at 250 billion yen, sales growth expected as the mass production of projects from these design wins start ("Design Win Balance" calculated based on 1USD = 100JPY)
 - Automotive: Mass production will start for ADAS/AD SoC
 - Industrial:
 - Demand will expand as inventory adjustment level off
 - Demand for large-scale SoCs will drive demand for testers
 - Mass production will start for IoT equipment utilizing RF technology
- Data Center & Networking:
 - Business expansion expected

NRE

Continue to be in increasing trend

socionext

Growth strategy

- Further Growth through "Phase 2 Transformation"
- Solution SoC Business Model
- Growing Demand for Custom (Bespoke) SoCs
- Positioning of Socionext in Custom SoC Market
- Socionext's Development Platform for "Entire Design" for Diverse Fields and Products
 Investing in Leading-Edge Technologies
- Advanced SoC Developments on Computer Architecture Basis in Diverse Fields
- Design Wins Expanding in Each Application Market
- Expanding Business in Each Application Market
- Transformation of Global R&D Structure

Aim for further growth and development through new and distinctive Solution SoC business model and "Phase 2 Transformation", while maintaining top line growth and solid profitability achieved by "Phase 1 Transformation"

"Phase 1 Transformation"

More design wins by "outside-in change"

- Transformation of business model and focus business area
 - → Expand "Design Win Amount" → Expand "Design Win Balance"
 - → Expand product revenue
 - → Expand profit by operating leverage

Further Growth and Development through "Phase 2 Transformation"

- Build and strengthen competitive R&D structure, both in quantity and quality / Invest actively in leading-edge technologies
- Strengthen partnership with global SoC ecosystem players
- Continue high level of design win amount

	FY21/3	FY22/3	FY23/3	FY24/3
Net Sales (billion yen)	99.7	117.0	192.8	221.2
FX Rate (yen)	106.1	112.4	135.5	144.6
OP Margin	1.6%	7.2%	11.3%	16.1%

	FY25/3e	FY26/3e	FY27/3e -
Net Sales (billion yen)	200.0		
FX Rate (yen)	130.0	130.0	130.0

OP Margin Mid-to-High teen %

Achieve high growth and OP margin improvement

"Together with our global partners, we bring innovation to everyone everywhere"

Socionext will help to bring about a prosperous society by delivering new value to our customers and to people around the world beyond them. We will do this as a valued partner of customers seeking unique and cutting-edge SoCs to differentiate their services and products. We will also do this as a partner of our suppliers providing the latest technologies in the evolving semiconductor ecosystem, including foundries, outsourced semiconductor assembly & tests (OSATs) and providers of intellectual property (IP), electronic design automation (EDA) and software.

Evolution of SoC ecosystem

Foundry, OSAT, Software, IP, EDA, etc.



Socionext "Solution SoC"

Entire Design & Complete Service



Innovative customers seeking "bespoke" SoCs

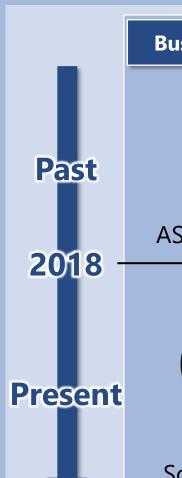
Automotive, Hyperscalers, etc.

Connecting leading-edge SoC technologies to innovative businesses of customers in diverse fields

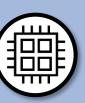
Transformation into Global Custom SoC Vendor in Advanced Technology Areas

Repeated material from FY24/3

Through a transformation of our business and company culture, Socionext has turned into a global leading custom SoC vendor with a new and distinctive business model that we refer to as "Solution SoC"

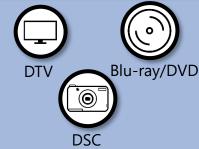


Business Model



Focus on ASSP and ASIC

Primary Applications



Mature Market

Expansion of Overseas Business



Mainly Domestic Focus

Technology



Follower

Culture



Hierarchical Organization



Focus on Solution SoC in custom SoC mkt.



Automotive





Smart Devices Industrial Growth Market



Global Market

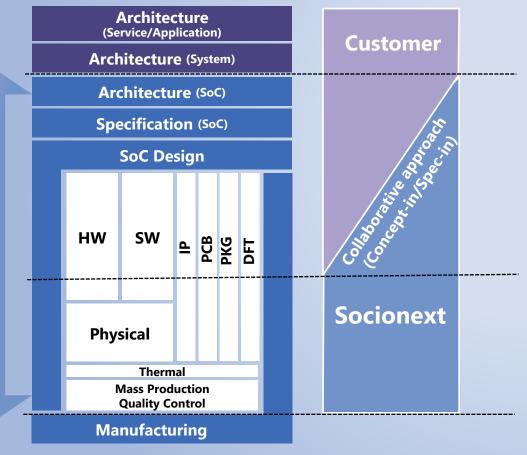


Leader (2nm, 3nm, 5nm)



Quick Decision-Making with a Flat Team Structure Socionext has established new and distinctive "Solution SoC¹" business model to provide optimal custom
 SoCs to customers who require advanced and innovative chips

"Solution SoC"



 Collaborating with customer to design optimal SoC architecture to meet customer requirements and for design efficiency / Identify best IPs and design methodologies from across the entire semiconductor ecosystem / Offer ideal custom SoCs to all types of customers

Socionext

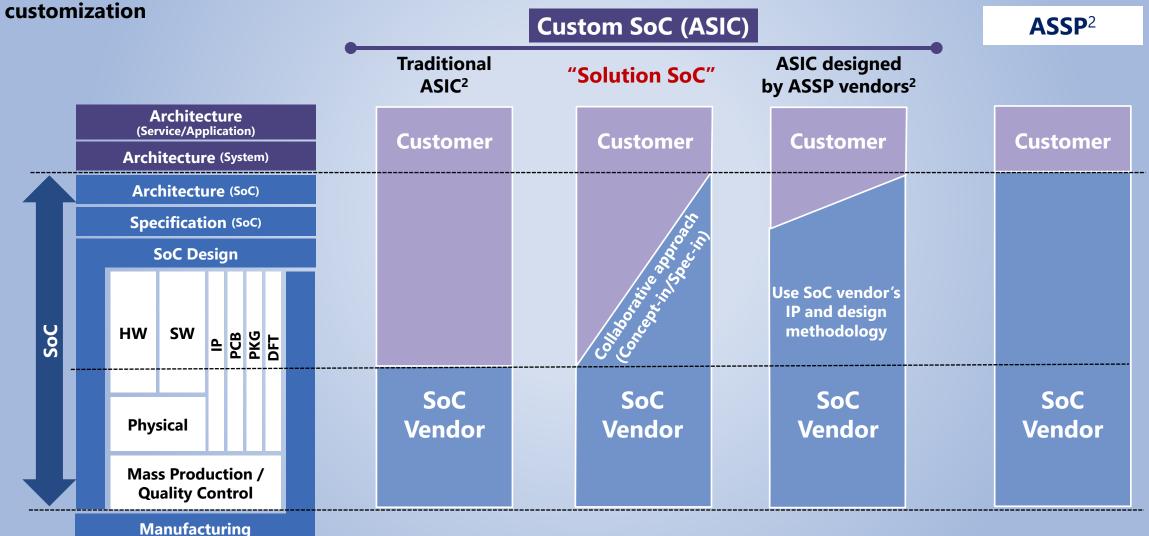
- has <u>diverse engineers with wide range of technology</u>,
 <u>expertise</u> (SoC architecture, • thermal and quality)
- ... <u>collaborates with customers</u> who seek unique SoCs (including heterogeneous) to <u>differentiate</u> their products and services in advanced technology areas,
- ... <u>designs optimal SoCs and chiplets</u> by utilizing variety of CPU, AI, Interface and application IPs on its flexible design & development platform based on computer architecture,
- ... ensures quality (including automotive grade), and
- ... operates with <u>global production and delivery system</u> (including for automotive market)

1. This slide is an image based on the company's recognition.

Entire Design & Complete Service

■ The primary difference between "traditional ASIC^{2"} and "Solution SoC¹" is how to interface with customers

■ The primary difference between "Solution SoC" and "ASIC designed by ASSP vendors²" is the breadth of optional



- 1. This slide is an image based on the company's recognition.
- 2. This graphic provides an illustrative framework of the types of industry players based on the company's classifications.

Repeated material from FY24/3 (Partially Updated)

Socionext features "Entire Design" (from SoC architecture to thermal design and quality) and "Complete Service" (full turnkey and production) and deliver unique ("Bespoke") SoCs for all types of customers in diverse industries and products

Competitive advantages of bespoke SoC developed under Solution SoC business model

Compared to Traditional ASIC¹

- Available to provide for bespoke SoC, heterogeneous SoC/chiplets and complex leading-edge SoC design
- Valuable support of software development in early stages and upstream design
- Available for companies with limited in-house resources

Compared to ASIC designed by ASSP vendors¹

 Flexibly draw on ecosystem resources in order to design optimal custom SoCs (as opposed to limited modifications restricted to their own IP and design methodologies)

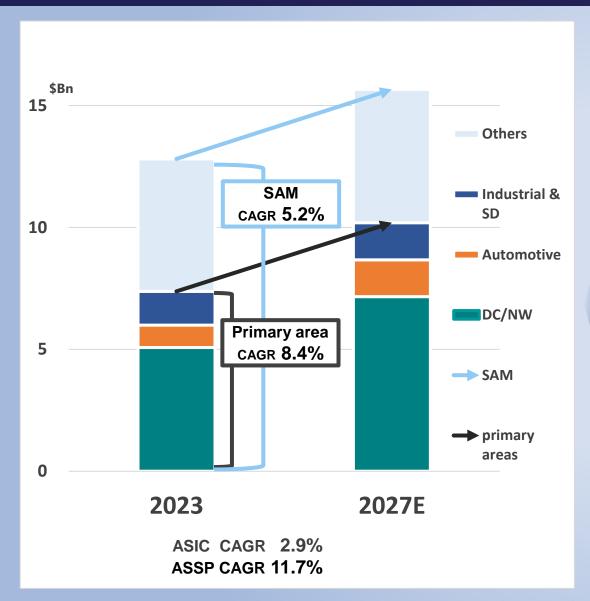
Key Foundations of our Solution SoC Model with our Strong R&D Team

- 1. Understanding Customers
 - Deep understanding of architecture of customer's systems
 - Experience of ASSP business which enables our teams to understand the customer's system, applications and IPs
- 2. Understanding SoCs
 - Deep understanding of SoCs architecture and technologies including IP, EDA tools, packaging, quality control and manufacturing
 - Years of experience and expertise in custom SoC business for wide range of applications and multiple products
 - Entire design capability from SoC architecture to thermal design and quality, and complete service capability including support for full tern-key and mass production in advanced technology areas
- 3. Scale
 - Abundant engineering resources and flexible R&D organization for large scale development including upstream design with architects, system and software engineers, front-end and back-end engineers, and packaging engineers
- 4. Experience
 - Years of experience developing highly reliable products for automotive applications

1. Classifications are based on our own assessment

Growing Demand for Custom (Bespoke) SoCs

Repeated material from FY24/3



Background of Growing Demand for Custom (Bespoke) SoCs and Solution SoC partner

New services and applications

New services and applications emerge through evolution of technologies;

Demand expands for SoCs optimized for such services and applications

Bespoke vs ASSP

- (1) In "More-than-Moore" era, demand is expanding from leading companies for unique SoCs with optimal design to achieve PPA requirement (2) Concerns on lock-in by ASSP vendors: More companies are not satisfied with ASSPs
- Evolution of semiconductor ecosystem

 Leading-edge technologies become more accessible as global semiconductor ecosystem evolve (Foundry, OSAT, EDA, IP, OSS, etc.)

"Entire Design" and " Complete Service"

- Significance of "Entire design" (from SoC architecture to thermal and quality) and "Complete Service" (from development to production control and delivery) are further increasing, as design of leading-edge SoCs becoming more complex and needs for "bespoke" SoCs / chiplets / heterogeneous integration expanding
- New needs in many application markets

 Even in areas that have been served by traditional ASICs, more customers turn to Solution SoC type of development to achieve advanced functionalities, which require integration of various IPs

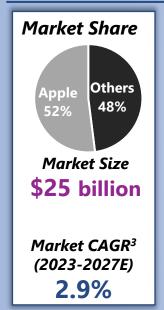
^{1.} Calculated by Socionext based on Omdia "Application Market Forecast Tool-1Q 2024". " Figures for the market for "logic ASICs" are used for the "Custom SoC(ASIC)"

^{2.} Market CAGR(2023-2027E) are calculated by (figure of 2027E / figure of 2023)^(1/4)-1.

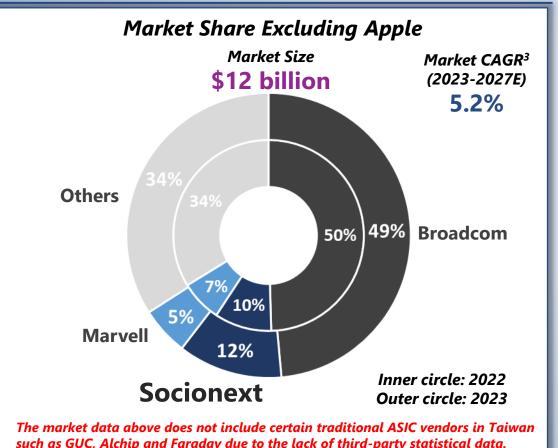
Repeated material from FY24/3

With the exception of Apple, Socionext has the 2nd largest market share of 12% within the Custom SoC(ASIC)¹ market, where some players can design 5nm/3nm SoCs.

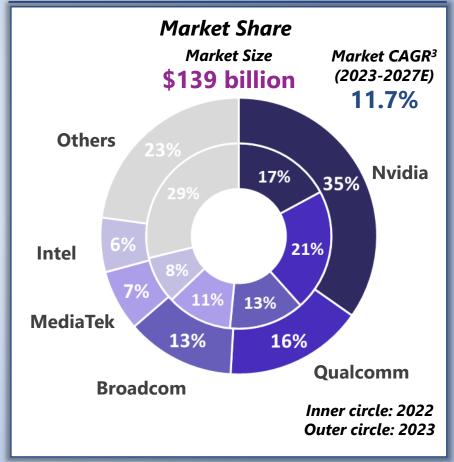
Custom SoC(ASIC) ¹ Market Share² (2022-2023)



These Market Data are estimated by Socionext based on Omdia data



ASSP¹ Market Share² (2022-2023)



^{1.} We define "ASSP" as the "Logic ASSP" segment based on Omdia "Application Market Forecast Tool-4Q 2023" classification and "Custom SoC(AS)C)" as "Logic ASIC" based on Omdia "Application Market Forecast Tool-4Q 2023". Omdia's classifications of the markets may differ in certain respects from our target markets. Classification are based on the company's recognition

[.] These market data are estimated by Socionext based on Omdia data "Competitive Landscaping Tool CLT, Annual- 4Q 2023". All market sizes are calculated in terms of USD-based revenue

Calculated by Socionext based on Socionext internal information and Omdia "Application Market Forecast Tool-1Q 2024". Market CAGR(2023-2027E) is calculated (figure of 2027E / figure of 2023)^(1/4)-1

Strengthening Investments in R&D and Leading-Edge Technologies

Repeated material from FY24/3

Computer architecture-based design & development

- In major markets in the advanced technology field, common computer architecture-based concepts are becoming the basis for design and development
- "Software-Defined SoC" as part of software-oriented system
- Common challenges for PPA optimization
- SoC technology in More-than-Moore era (chiplet, heterogeneous integration)
- Design becoming more complex (process technology, software, heterogeneous, thermal design, reliability, ...)

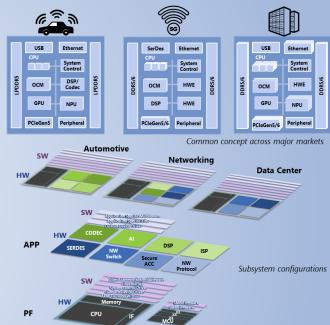
Building design & development platform optimized for "Solution SoC" business model

- Building and strengthening computer architecture-based design and development platform that covers not only hardware but also "Entire Design" for "Solution SoC", including systemlevel software, thermal design, etc.
- Leveraging experiences in multiple applications and products
- Keeping pace with technology evolution while maintaining existing design assets at each functional layer
- Robust platform that also covers software development
- Offering "Entire Design" and "Complete Service" for complex SoC designs

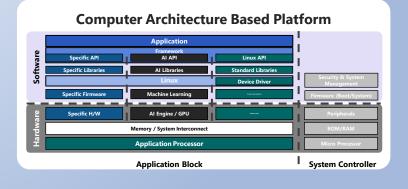
Investing further inleading-edge technologies

- Investing in most advanced process technologies
 - 2nm and 1.4nm
 - Chiplets (die-to-die interconnect, 2.5D/3D, etc.)
 - Al to support design and development, IPs
- Meet customer expectations for technology evolution by tight collaboration with SoC ecosystem players (EDA, IP and other vendors)
- ◆ Drive innovation with tighter collaboration with SoC ecosystem

- System, subsystem configurations and bus architectures are becoming similar across major applications and closer to computer architecture
- Common design and development platform improves efficiency and profitability



Socionext's "Solution SoC" design & development platform

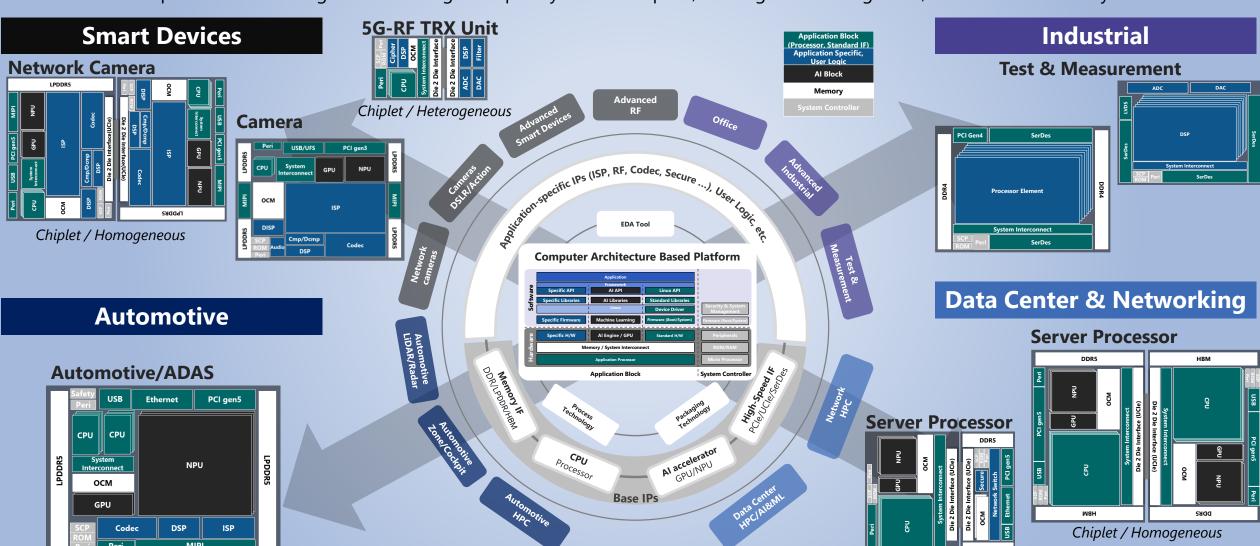


Advanced SOC Developments on Computer Architecture Basis in Diverse Fields

Repeated material from FY24/3

Chiplet / Heterogeneous

- Common development platform established as system configurations across major applications become similar towards computer architecture-based
- Addresses PPA optimization challenges due to design complexity such as chiplets, heterogeneous integration, thermal and reliability



Design Wins Expanding in Each Application Market

Repeated material from FY24/3

Smart Devices







5/7nm Network cameras AR





Automotive

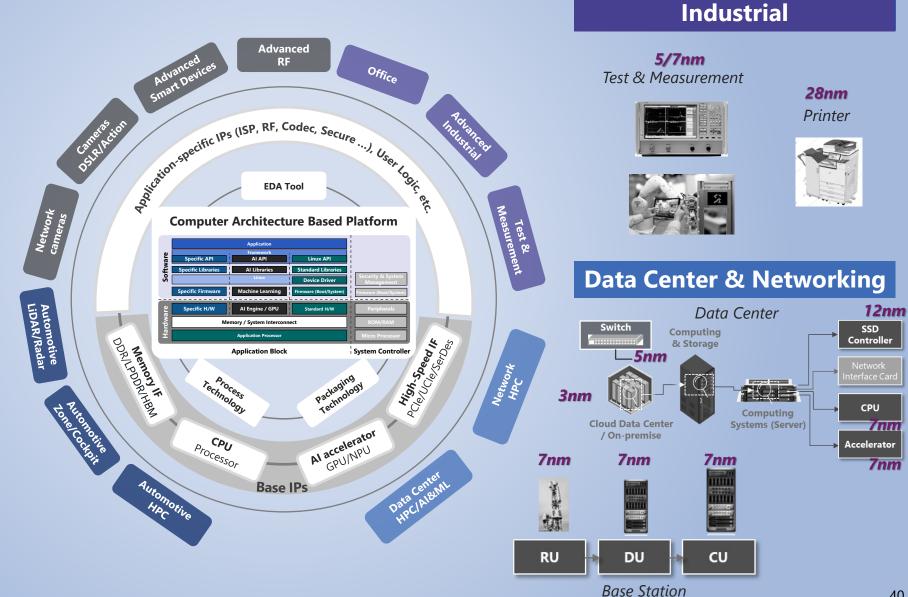






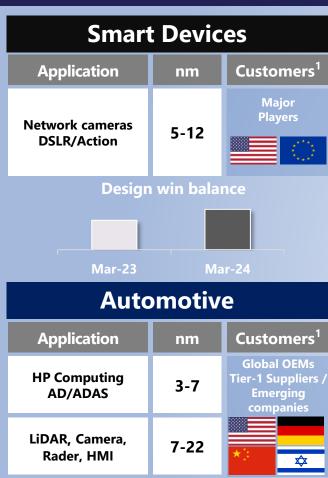






Design Wins Expanding in Each Application Market

Repeated material from FY24/3

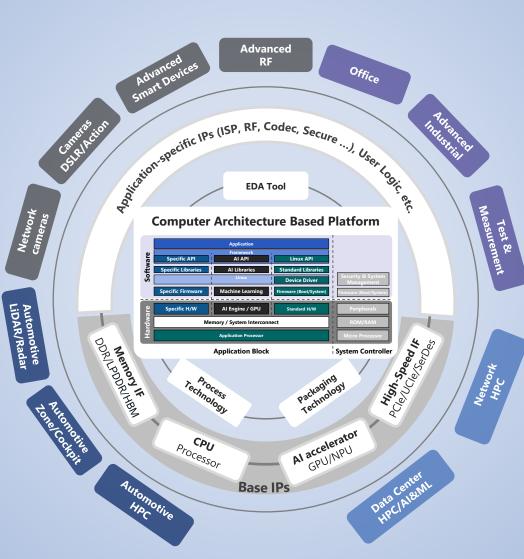


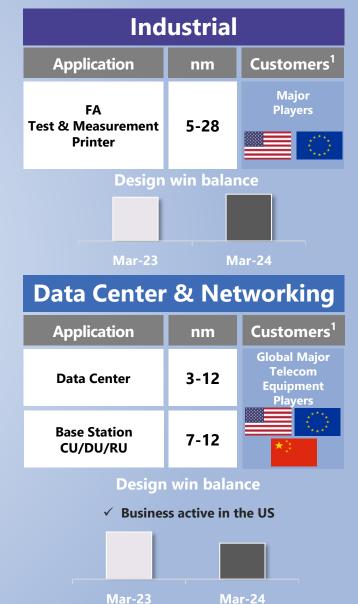
Design win balance

Mar-24

Mar-23







2. Projects include development of test chips commissioned by external parties.

^{1.} Major non-Japanese customers are listed.

Expanding Business in Each Application Market

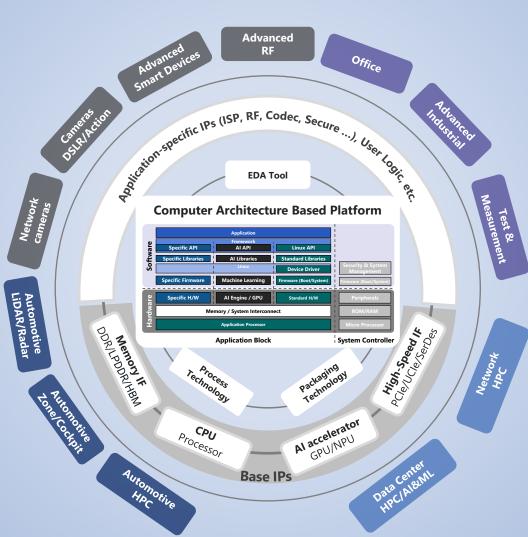
Repeated material from FY24/3

Smart Devices

- Demand for new technologies in smart devices area continues to be strong due to expanding use of Al
- Business opportunities active with advanced customers, in applications including computer vision, AR etc.
- Leverage Solution SoC business model and strengthen advanced low-power technologies required by innovative markets

Automotive

- Innovation continues for ADAS (Advanced Driver Assistance System) and AD (Autonomous Driving)
- Demand is strongly active for HPC, in addition to zone architecture and sensing SoCs
- Business opportunities continue to be active
- Leverage Solution SoC business model and establish solid position in the industry
- Pursue most advanced process nodes
 - Use of 3nm process for automotive (October 2023)



Industrial

- Demand expanding for Solution SoC with advanced technologies in industrial applications, due to expanding use of Al and networking
- Business opportunities increasing, for FA and measurement equipment, as well as for custom SoCs using RF-CMOS technologies

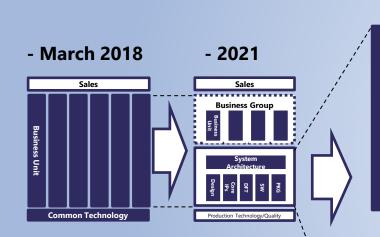
Leverage Solution SoC business model and deliver custom SoCs with advanced process nodes and RF-CMOS technology

Data Center & Networking

- Demand growing for DC & NW and cloud service SoCs, due in part to increasing demand for generative AI
- New business opportunities active in the US
- Leverage Solution SoC business model and aim for further business expansion
- Continue to invest in leading-edge technologies
- Fully utilize entire design capability
- Strengthen partnership with IP vendors
- Strengthen R&D capability in the US / Resource shift to the US
- > Pursue most advanced process nodes
 - Collaboration with Arm on 2nm etc.
- New business in the US is in progress

Repeated material from FY24/3

- Rebuilding global R&D structure in line with the change of primary business areas and the business model
- Reinforcing flexible and scalable "Solution SoC" development platform



Consolidation of BUs led to shift of business areas from TV, and Cameras to Automotive, Data Center & Networking and Smart Devices

2022 -

Leading Global R&D Team

System Architecture Software, IPs, Chiplets, Packaging Advanced Technology



- Reinforce the team as global organization, and build-up a strong global R&D structure
 - Integrate wide range of function including SoC architecture, software, package, thermal consisting of high-level engineering teams
 - Integrate Japanese team with teams from other regions, mainly US, and strengthen activities in US.
 - Shift Japanese engineering resources to US
 - Acquiring talented engineers globally
 - · Increase engineers for advanced development
- Focus on design methodology, thermal design, quality, advance technology and other technologies to strengthen "Entire Design" capability In addition to current SoC design platform.

Project Management



Reinforce PM in line with the status of global design wins

R&D Resources



Reinforce resources including outsourcing to non-Japan-based design companies

Ex. Open new office in India, and operate and strengthen internal and external resources under the leadership of U.S. subsidiary

Building a global and competitive R&D structure in line with new and distinctive business model for future growth

Appendix:

Overview

- Detail of Design Win
- Company Overview and others

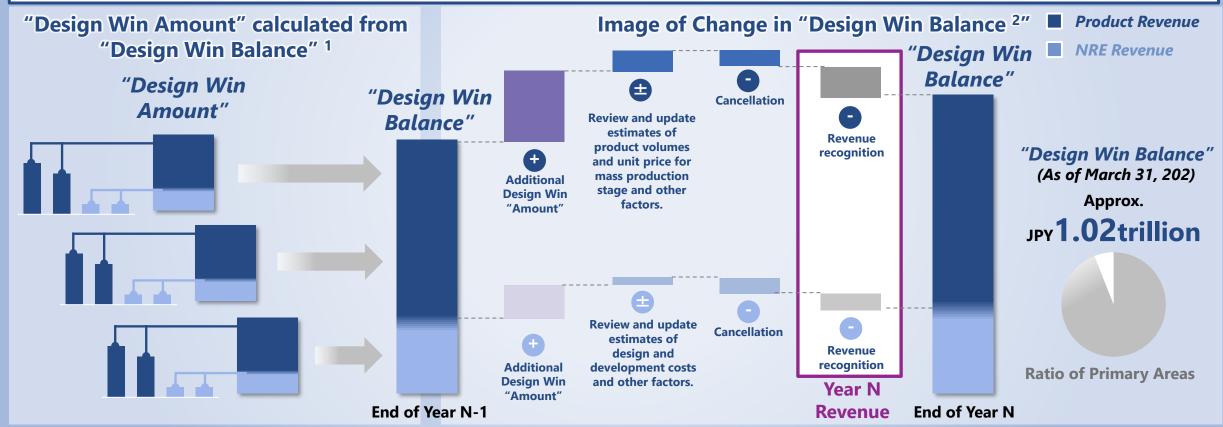


Detail of "Design Win Amount" to Revenue Illustrative Description of "Design Win Balance"

Repeated material from FY24/3

"Design Win Balance¹" · · ·

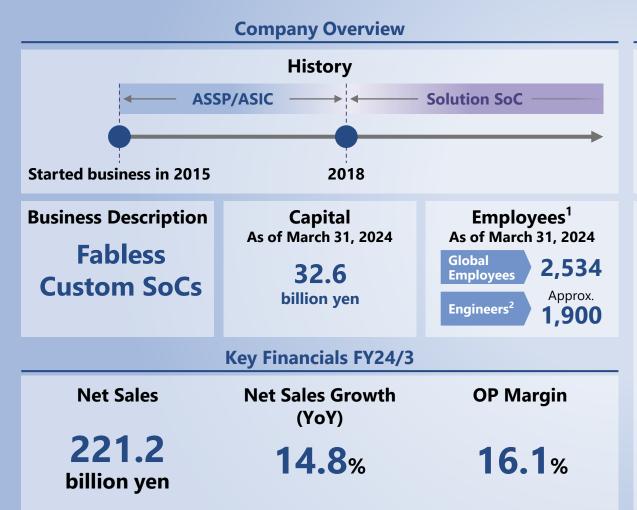
"Design win balance" (LTR; Life Time Revenue) represents our estimates of remaining accumulated "design win amount" that is associated with projects that are active as of a particular date. Design win balance thus reflects certain subsequent developments after the end of the period in which such design win was acquired "Design Win Balance" is regularly managed in accordance with prudent procedures to account for future risks.



[&]quot;Design win balance" represents our estimates of remaining accumulated "design win amount" that is associated with projects that are active as of a particular date. "Design win balance" thus reflects certain subsequent developments after the end of the period in which such design win was acquired up until the relevant balance date, including (1) recognition of revenue relating to such projects or any other subsequent changes in the development process, estimated sales volumes, unit prices, available manufacturing capacity or other factors that occur, which could either increase or decrease "design win balance" and (2) any subsequent cancellation of projects. For example, certain projects in primary areas reflected in the "design win amount" for FY20/3, FY21/3 and FY22/3 suffered from subsequent cancellations that accounted for around 20%, respectively, of the relevant "design win amount" shown in the graph above. However, the "design win amount" corresponding to subsequent project cancellations for FY20/3, FY21/3, FY22/3, FY23/3 and FY24/3 were more than offset by the effects of increases in actual or newly estimated unit prices or volumes with respect to some of the projects compared to our original expectations, and thus the retrospective "design win" amounts for such years after taking these subsequent effects into consideration would show a mostly same level to our original expectations. There have been no significant subsequent cancellations regarding the design win amount for the fiscal year ended March 31, 2023, and ended March 31, 2024, although there can be no assurance that cancellations will not occur in the future with respect to design win amounts for such fiscal year or any prior fiscal year. A foreign exchange assumption of \$1=\frac{1}{2}100 has been used. Also refer to page 3 2.

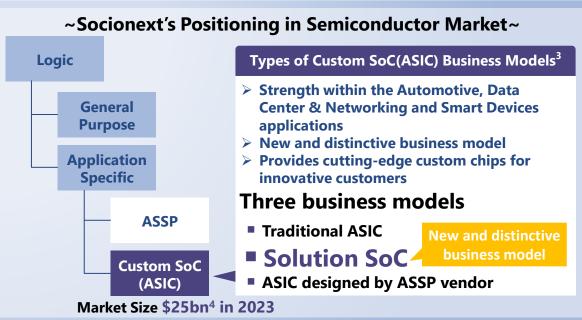
For illustrative purposes only

 Socionext has developed a new and distinctive "Solution SoC" business model to provide optimal custom SoCs to customers who need advanced and innovative chips



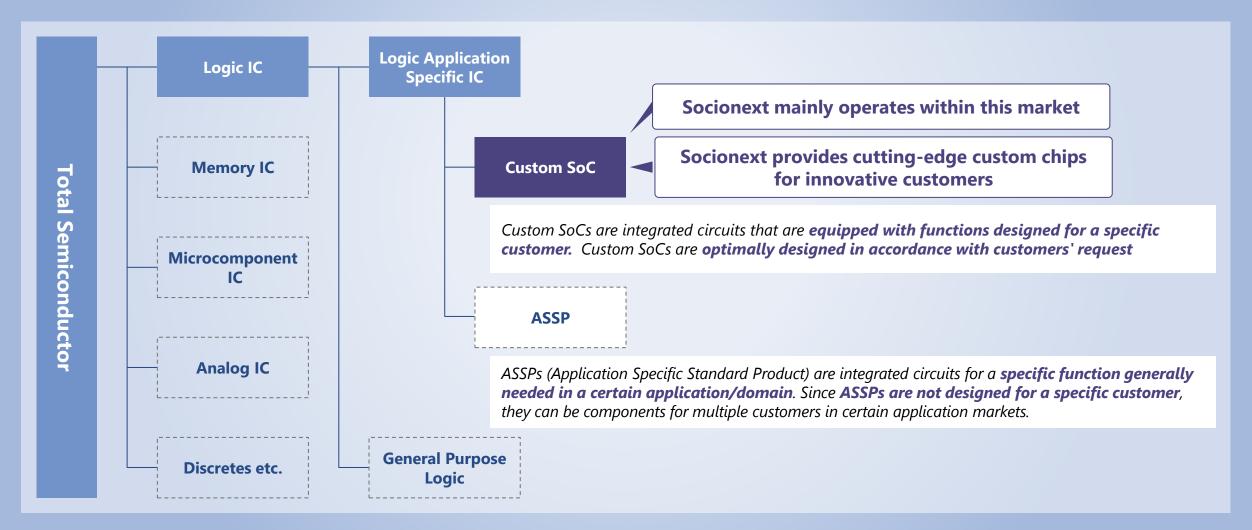
Business Overview (Ratio is NRE revenue breakdown for FY24/3)





- 1. Numbers of employees and engineers are on a consolidated basis
- 2. Number of staff working in divisions relating to technical development and analysis in and outside Japan
- 3. Classifications of these business models are based on our own assessment
 - Market Size estimated by Socionext based on Omdia data "Competitive Landscaping Tool CLT, Annual- 4Q 2023". All market sizes are calculated in terms of USD-based revenue

Socionext operates mainly within Custom SoC market, where products are designed for a specific customer (Although ASSPs are designed also for specific applications, they are not designed for a specific customer)



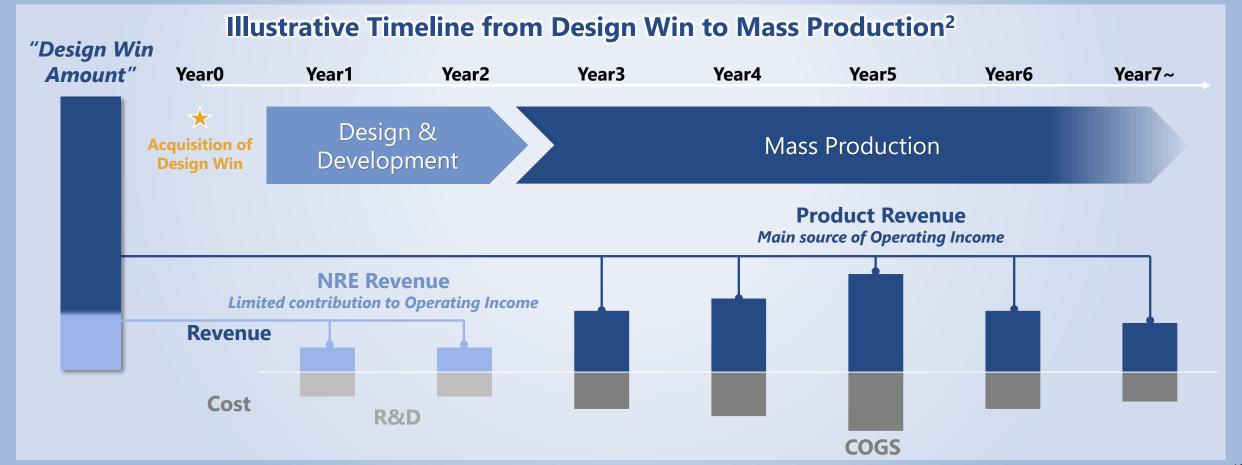
The Image of Timeline from Design Win to Mass Production Illustrative Description of "Design Win Amount"

Repeated material from FY24/3

"Design Win Amount¹" · · ·

"Design Win Amount" represents estimate of the lifetime demand from design projects. "Design Win Amount" is divided into NRE-based and product-based amounts. "Design Win Amounts" are expected to contribute to product revenue once projects progress to the mass production stage of the project lifecycle. "Design Win Amount" is calculated in accordance with prudent procedures as below

- Each "Design Win Amount" is estimated based on assumptions such as per-unit prices and estimated future product sales volumes, not on sales forecasts provided by customers¹
- A foreign exchange assumption of 1USD=100JPY has been used



- 1. Refer to slide 3
- 2. For illustrative purposes only. The actual timeline of product development to mass production may differ materially based on the product and actual customer demand

Repeated material from FY24/3

Shift in NRE revenue¹ composition illustrates the steady progress of our business transformation

